



## **Barbican Centre Board**

**Date:** WEDNESDAY, 21 MARCH 2018

**Time:** 10.30 am

**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy Dr Giles Shilson (Chairman)  
Deputy John Tomlinson (Deputy Chairman)  
Deputy John Bennett  
Russ Carr  
Gerard Grech  
Deputy Tom Hoffman  
Deputy Wendy Hyde  
Emma Kane  
Vivienne Littlechild  
Deputy Edward Lord  
Deputy Catherine McGuinness  
Wendy Mead (Chief Commoner)  
Lucy Musgrave  
Graham Packham  
Trevor Phillips  
Judith Pleasance  
Deputy Tom Sleigh

**Enquiries:** Gregory Moore  
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**Lunch will be served in the Guildhall Club following the meeting**  
**N.B. Part of this meeting could be the subject of audio or visual recording**

**John Barradell**  
**Town Clerk and Chief Executive**

## AGENDA

A number of items on the agenda will have already been considered by the Board's Finance Committee or are simply presented for information and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (\*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. a) **Board Minutes**

To approve the public minutes and summary of the Barbican Centre Board meeting held on 17 January 2018.

**For Decision**  
(Pages 1 - 6)

b) **\*Minutes of the Risk Committee**

To receive the draft public minutes and summary of the Risk Committee of the Barbican Centre Board held on 17 January 2018.

**For Information**  
(Pages 7 - 10)

c) **\*Minutes of the Finance Committee**

To receive the draft public minutes and summary of the Finance Committee of the Barbican Centre Board meeting held on 7 March 2018.

**For Information**  
(Pages 11 - 14)

4. **OUTSTANDING ACTIONS AND WORKPLAN**

Report of the Town Clerk.

**For Information**  
(Pages 15 - 18)

5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**

Report of the Managing Director.

**For Information**  
(Pages 19 - 34)

6. **FINAL DEPARTMENTAL BUSINESS PLAN 2018/19**

Report of the Managing Director.

**For Decision**  
(Pages 35 - 40)

7. **INTERNATIONAL STRATEGY**

Report of the Director of Arts.

*NB – to be read in conjunction with the non-public appendix at item 16.*

**For Decision**  
(Pages 41 - 44)

8. **\*BARBICAN CENTRE BOARD ANNUAL DINNER**  
Report of the Managing Director.  
**For Information**  
(Pages 45 - 48)
9. **\*RETROSPECTIVE WAIVER REPORT**  
Joint report of the Managing Director and the Chamberlain.  
**For Information**  
(Pages 49 - 52)
10. **CINEMA: ANNUAL PRESENTATION**  
Report of the Director of Arts.  
*NB – to be read in conjunction with the non-public appendices at item 15.*  
**For Discussion**  
(Pages 53 - 74)
11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
13. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt Information as defined in Part 1 of Schedule 12A of the Local Government Act.  
**For Decision**
14.
  - a) **Non-Public Board Minutes**  
To agree the non-public Minutes of the Barbican Centre Board meeting held on 17 January 2018.  
**For Decision**  
(Pages 75 - 78)
  - b) **\*Non-Public Minutes of the Risk Committee**  
To receive the draft non-public minutes of the Risk Committee of the Barbican Centre Board held on 17 January 2018.  
**For Information**  
(Pages 79 - 80)
  - c) **\*Non-Public Minutes of the Finance Committee**  
To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board held on 7 March 2018.  
**For Information**  
(Pages 81 - 84)
15. **CINEMA: NON-PUBLIC APPENDICES**  
*NB – to be read in conjunction with item 10.*  
**For Information**  
(Pages 85 - 88)

16. **INTERNATIONAL STRATEGY: NON-PUBLIC APPENDIX**  
*NB – to be read in conjunction with item 7.*
- For Decision**  
(Pages 89 - 134)
17. **DEVELOPMENT: ANNUAL PRESENTATION**  
Report of the Chief Operating & Financial Officer.
- For Discussion**  
(Pages 135 - 144)
18. **SECURITY ENHANCEMENTS**  
Report of the City Surveyor.
- For Decision**  
(Pages 145 - 156)
19. **\*RISK UPDATE**  
Report of the Director of Operations & Buildings.
- For Information**  
(Pages 157 - 168)
20. **\*BUSINESS REVIEW**  
Report of the Chief Operating & Financial Officer.
- For Information**  
(Pages 169 - 176)
21. **\* SBR / STRATEGIC PLAN UPDATE**  
Report of the Managing Director.
- For Information**  
(Pages 177 - 182)
22. **\*PROJECTS UPDATE**  
Report of the Director of Operations & Buildings.
- For Information**  
(Pages 183 - 194)
23. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
24. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**